

APPENDIX A

CASE STUDIES

PREFACE AND ACKNOWLEDGEMENTS

This appendix contains marketing case studies of seven HOV projects:

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| A1 | Minneapolis I-394 |
| A2 | Hampton Roads Route 44 |
| A3 | Hampton Roads I-64 |
| A4 | The Santa Monica Diamond Lanes |
| A5 | The San Francisco/Oakland Bay Bridge |
| A6 | The Dulles Toll Road |
| A7 | Seattle I-5 South |
| | |

These case studies were chosen to represent a range of successful and unsuccessful HOV projects. The studies provide an overview of the project itself, and focus on the marketing campaign accompanying the project, including such topics as market research, campaign strategy, marketing materials, constituency building, media relations, community reaction, ongoing monitoring and evaluation, and the perceived reasons for the success or failure of the project.

Dr. John Billheimer of SYSTAN prepared case studies A1 through A6, while Heidi Stamm of Pacific Rim Resources prepared study A7, dealing with Seattle I-5 South HOV lanes. The authors received generous assistance from a number of individuals affiliated with the various projects. Special acknowledgement is due to Al Pint and Judith Rockvam of MN DOT and Charleen Zimmer of Strgar-Roscoe-Fausch, Inc. for their assistance with Minneapolis I-394; to Lynda South Webster and Frank Dunn of VDOT for their help with both the Hampton Roads projects; to Ron Klusza and Bob Goodell of CALTRANS District 7 for dredging up their memories of the Santa Monica Diamond Lanes; to M. Scott MacCalden Jr. of JHK Associates for unearthing the early technical reports on the San Francisco/Oakland Bay Bridge; to Mary Ann Reynolds and Carole Valentine of VDOT for reliving their experience with the Dulles Toll Road; and to Jerry Ayres, Melissa Loomis, and Rob Fellows of WA DOT for sharing their insights into Washington State HOV policies and programs.

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